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**To:** Microsoft ATR  
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**Subject:** Microsoft Settlement

In order to restore competition in the software business, Microsoft must be broken into 3 separate companies. One for windows, one for office applications and a third for internet related software.

The windows company must be restricted to only building APIs that other companies may use.

The Office company must be restricted in the same way from adding direct internet functionality. Rather they must build links to standardised functions such as mail and viewing web contents from inside the office applications. These links must always be generic and open and allow any other vendor to sell such a software.

If a product is the best, it must have a chance to win... that is not the case currently when Microsoft sets its sights on something.

Sincerely

Anders